

1/25/77

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WITHDRAWAL SHEET (PRESIDENTIAL LIBRARIES)

FORM OF DOCUMENT	CORRESPONDENTS OR TITLE	DATE	RESTRICTION
Memo	Hutcheson to Brzezinski (NSC), w/attachments, 8 pp. Re: Foreign Policy Issues <i>opened 6/29/08</i>	1/25/77	A
Note	Hutcheson to Brzezinski (NSC), w/attachments, 3 pp. Re: Congressional Meetings <i>opened 8/6/02</i>	1/25/77	A
Memo	Hutcheson to Lipshutz (Counsel), w/attachments, 11 pp. Re: President's Personal Trust	1/25/77	C
Note	Hutcheson to Watson, et al., w/attachments, 4 pp. Re: Federal Republic of Germany	1/25/77	A
Note	Hutcheson to Lipshutz (Counsel), w/attachments, 16 pp. Re: President's Personal Trust	1/25/77	C
Memo	Hutcheson to Brzezinski, w/attachments, 11 pp. Re: Proposed Head of State Correspondence <i>OPENED 1/17/13</i>	1/25/77	A
MEMO	HUTCHESON TO BRZEZINSKI, 3 PPS <i>OPENED 1/17/13</i>	1/25/77	A

FILE LOCATION

Carter Presidential Papers, Staff Offices, Office of Chief of Staff, Presidential Handwriting File, 1/25/77 Box 4

RESTRICTION CODES

- (A) Closed by Executive Order 12356 governing access to national security information.
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THE WHITE HOUSE
WASHINGTON

January 25, 1977

Jack Watson
Stu Eizenstat
Mike Blumenthal
Burt Lance

The attached was returned in the
President's outbox. A copy is forwarded
to you for your information.

Rick Hutcheson

*Original memo sent back
to NSC.*

THE WHITE HOUSE
WASHINGTON

cc: Watson
Eizenstat
Blumenthal
Lance

THE WHITE HOUSE
WASHINGTON

~~CONFIDENTIAL~~

January 19, 1977

MEMORANDUM FOR: THE PRESIDENT-ELECT
FROM: ZBIGNIEW BRZEZINSKI
SUBJECT: Preview of Schmidt Economic Announcement

As Chancellor Schmidt promised in your telephone conversation, the German Government has provided us with the attached paper outlining the investment program which he, Schmidt, will announce on January 20. The program calls for approximately 10 billion German marks (\$4.1 billion) worth of investment over a period of four years at the federal, state, and local levels; the federal government share will be more than 50%. The spending will concentrate on river cleanup, regional water supplies, inner-city development, energy saving measures, and protection of seashores.

The 10 billion mark figure -- only 1% of GNP -- appears unlikely to have a major impact on the German economy. Even if the program becomes effective early this year, it is probable that no more than 1-2 billion marks will be spent over the year as a whole, and most of that will probably be in the second half. The smallness of the program appears to indicate that the government will wait until early spring before making a decision on whether significant additional stimulus is required.

German GNP will probably fall below the 5% real growth target in 1977, although the Germans continue to argue that this target can be achieved. The US Treasury projects 4% growth; the OECD projects 3.5%. Treasury's projections appear to be more accurate. The new measures, although marginal, will probably assure that the Germans attain the Treasury projected figure.

As you promised Schmidt in your telephone conversation, we will provide the Germans with a summary of your stimulative economic package.

cc: The Vice President-Elect

~~CONFIDENTIAL~~

DECLASSIFIED
E.O. 12958, Sec. 1.5
PER NSC 1/r. NLC-01-20
BY JAH NARS DATE 12/5/01

18

Courtesy Translation

Public Investment Program for Growth and
Environmental Foresight

- as per January 15, 1977 -

1. Investment Program as Part of an Overall Strategy

The Program is to be understood - especially abroad - as part of a medium term strategy in the areas of finance, economic and socio-policies.

Goals of this strategy:

Re-gaining a high state of employment through persistent growth in social and economic stability as well as in further improved infrastructure. Other components of this strategy: adequate money (money supply) policy (as announced by the Federal Bank with an 8 per cent money supply increase in 1977 over 1976), taxation measures (as per Government declaration), socio-economic consensus, international engagement.

2. Investment Program should not be confused with Short Term Economic Program;

Government declaration: "Public investment program extending over several years which ... will contribute to a satisfactory development of investive internal demand and thus to a durable reduction in unemployment."

The Program serves as a foresight measure in the field of growth and environmental policies - however: By way of its impact on demand and employment from 1977 onwards and also by stabilizing the business activity climate we also hope for short term effects. Thus, the Program is also promoting present endeavours for a lasting world-wide economic recovery.

DECLASSIFIED

E.O. 12958, Sec. 1.5

PER 10-5-2000 MSZ

BY BAE

RE NLC-D-20
NARS DATE 8-5-2002

3. Total Volume of Program (state of present deliberations)

For a period of 4 years: Approximately 10 billion German Marks total public outlay (federal, state and local government levels). The Federal Government's share will be more than 50 per cent.

The total effect on investive internal demand (and employment) induced by the Program will be substantially higher.

4. Points of Main Effort

Actions envisaged to date (preliminary)

- (a) waste water measures in the "Rhine/Lake Constance area"
- (b) Program "Securing Regional Water Supplies"
- (c) Program "Safe Avenues for Traffic" (crucial points of accidents: federal trunk highways, railway level crossings, by-passes of towns)
- (d) Program "Inner City Development" (particularly historically important inner cities)
- (e) Program "Save Energy"
- (f) Program "Shore Protection and Port Construction"

The overall Program (not individual parts) to be regionally balanced.

THE WHITE HOUSE
WASHINGTON

January 25, 1977

ADMINISTRATIVELY CONFIDENTIAL

MEMORANDUM FOR: Z. BRZEZINSKI
FROM: RICK HUTCHESON *rk*

The attached memorandum was returned in the President's outbox with the request that it be sent to Cyrus Vance.

Please arrange for sending this memorandum to the Secretary of State.

[Handwritten signature]
cc: Jack Watson
Stu Eizenstat

CONFIDENTIAL attachment
Memorandum from Cyrus Vance
dated 1/24/77

DECLASSIFIED
ML-NLX-09-012
FOR 1/24/08 STATE LETTER
BY *[initials]* NARS, DATE 6/23/08

THE SECRETARY OF STATE
WASHINGTON

Copy to Vance
[Signature]

January 24, 1977

~~CONFIDENTIAL~~

MEMORANDUM FOR: The President

FROM: Cyrus Vance *CV*

Every evening at this time, I will be sending you some personal thoughts on the day's events and the morrow's perspectives in the foreign affairs field. When appropriate I will try to factor in congressional and press sensitivities that may affect our handling of foreign affairs matters.

*US-Vietnam

As you can see from the attached memorandum the UNDP will soon be meeting to consider approval of a \$44 million technical assistance package for Vietnam. This is the first time that the UNDP has considered a loan to Vietnam. In the IMF several weeks ago we abstained on granting \$35 million to Vietnam although we did express some reservations about it principally due to our concern over the MIA issue. This time I have recommended that we raise no political objection when the loan issue is raised in the UNDP and that we consider the case on its economic merits. We would then presumably be able to concur in a consensus resolution in favor of this loan.

ok

*FRG-Brazilian Nuclear Problem

In response to your guidance, we are preparing to talk with the FRG by early to mid-February on concrete alternatives to the transfer of sensitive technology. The Vice President's meeting tomorrow with Schmidt will of course have a major impact on how we handle our approach to the FRG.

*See CIA
Daily
briefing
1/24*

~~CONFIDENTIAL~~
GDS

DECLASSIFIED
MR. NAC-07-012
PER 1/24/08 STATE LETTER
BY *[Signature]* NARS, DATE 08/08/08

*Middle East Trip

With the exception of Saudi Arabia, we have tied down all the dates for my Middle East trip. The Saudis want Riyadh to be my last stop but this is not possible because of conflicts in Damascus. I have sent a cable to the Saudis explaining the problem and seeking their acquiescence in stopping at Riyadh February 19-20 before Damascus on February 20-21. I am sure they will agree. The announcement of the trip will still be made Tuesday from the White House. Within the Department, substantive preparations are under way.

*Good**Soviet Demand for Removal of AP Correspondent

We've just received word that the Soviets plan to expel AP correspondent George Krimsky, if he doesn't leave voluntarily. Krimsky is being charged with violating existing USSR regulations concerning operations. For the moment the AP Moscow bureau chief has specifically requested Embassy and Department not to publicize MFA demarche or take any action until AP Leadership views solicited.

*sk**Vice President Mondale's Visit to Europe

Vice President Mondale's trip to Europe started auspiciously with favorable reaction from the NATO allies and the European Community Commissioners. Both groups are reported to have been impressed with the Vice-President's grasp of the issues and they were pleased to have tangible evidence of the Administration's commitment to thorough consultation with Europe on the major issues of trade and economic policy, and defense. The bilateral meetings with the Belgians and Dutch were uneventful. Tuesday afternoon the Vice President is to meet with German Prime Minister Schmidt. The talks with the Germans could be more difficult if specific substantive issues are raised such as respective economic policies, relations with Eastern Europe, and especially nuclear proliferation.

C

*Press Charges that We Differ on Soviet Reactions to
US Proposals

AP is carrying an item that I'm differing with you on two questions about negotiations with the Soviet Union. My saying we have not received a formal note from the Russians regarding a halt to all nuclear testing is being treated as being contrary to your statement that the Soviets have sent "an encouraging message back". The AP item subsequently explained that "it appeared Carter made his statement on the basis of impressions he and his aides have put together from various public statements by Soviet leaders". The AP also charges that I differed with you by saying that the Cruise and Backfire are very much open for discussion with the Russians in new SALT talks.

State has worked out with the NSC press guidance pointing out that:

-- Your remarks confirm that Cruise and Backfire would not be the issues that would sink SALT; and

-- My remarks were that Backfire and Cruise were still open items in the SALT II discussions which we should try to resolve and that I agreed they should not be issues which would sink SALT II.

We also pointed out that you were referring to several Soviet statements including Gromyko's September speech before the UN, indicating their high level interest in finding ways to reach agreement to stop nuclear testing. For my part, I was replying to an explicit question about whether the Soviets had commented officially on your January 23rd Statement. I am confident that our public explanation will lay the matter to rest.

*Reports that Chilean Torturer has received US Visitors
Grant

Commandant Jaime Lavín, an Air Force officer serving as 3rd ranking official in the Foreign Ministry of Chile, was issued a US Government international visitor grant to come to the US earlier this month. Our Embassy in Santiago had no record of his involvement with any torture and our Embassy considered it very useful to expose him to the range of thinking in the US about Chile. After several days in Washington, Lavín proceeded to New York and on to the West Coast. Following his departure from Washington, charges began to surface here of his involvement in torture in Chile. These charges, reported by Jack Anderson, apparently emanate from Amnesty International and appear to be based upon statements by a former high ranking Air Force officer under the Allende Government.

*ok, if Anderson
report is accurate.*

*oh -
Jody will
try to
get copy
of my remarks
to you in
the future*

In view of the adverse public impact which now appears likely, a Department officer has been dispatched to Los Angeles to discuss the situation with Lavin and ask him to reconsider the net utility of continuing with the balance of his visit (about 10 more days). The presentation to Lavin will be made in such a way as to encourage him to cut short his visit. If he does not we will ask the Chileans to bring him home.

*Smith Rejects Britains Rhodesian Proposals

In a radio and television address to the Rhodesian nation, Ian Smith rejected British proposals as a basis for pursuing negotiations and thereby severely complicated prospects of a settlement. He called for Rhodesian whites and Africans to produce a settlement among themselves, but excluded all those who "support terrorism". Smith also held out the vague hope of major domestic reforms. In London this afternoon, Prime Minister Callaghan said Smith's speech and next steps in negotiations would have to be discussed in Cabinet. We have urged the British to move prudently and not change course until we have had a chance to consult.

We plan to begin talks with the British shortly and will take the public position that the British proposals continue to offer a basis for further negotiations, urging all parties to keep the door open. We will announce tomorrow our intention to send Assistant Secretary of State Schauffele to London where he will review the situation with the British. We will also take Smith's speech up with the South Africans here. We are informing the Vice President of these developments and of Schauffele's visit to London.

C
/



DEPARTMENT OF STATE
ACTION MEMORANDUM

S/S

January 21, 1977

CONFIDENTIAL

TO: The Secretary
THRU: P - Mr. Habib *X*
FROM: EA - Richard C. Holbrooke *JS /a RA*
IO - Samuel W. Lewis *SWL by DRT*

UNDP Program for Vietnam

The Problem

The UNDP Governing Council in New York will very shortly be considering for approval a \$44 million technical assistance program allocation for 1977-81 for the Socialist Republic of Vietnam (SRV). The funding level is established by a universally-applicable UNDP formula and the SRV is eligible by virtue of its membership in UN Specialized Agencies. There will probably be little discussion of the proposed program and no opposition to it unless we choose to comment and take a separate position on it ourselves.

We need to instruct our Delegation urgently on how to handle this matter.

Discussion

As far as SRV participation in international organizations and financial institutions is concerned, we have either voted against Hanoi's accession to the former GVN's membership or expressed our reservations to a consensus decision on it for the record in every case where it came up. We have done so on grounds that the SRV had not yet demonstrated its willingness to live up to its general international or humanitarian obligations, an implicit reference to its refusal to account for our MIA's. We also have done so to satisfy certain Congressional concern about SRV participation in agencies such as the IBRD and IMF where the potential material benefits of membership were substantial for

CONFIDENTIAL
GDS

DECLASSIFIED

MR. NAY-07-00
RE: 12/10/00 STATE LETTER
BY Q NARS, DATE 02/3/02

~~CONFIDENTIAL~~

- 2 -

the SRV and to which we contributed a significant share of the resources. In every case we have been alone in our view and the SRV has been admitted.

In only one other case so far has the question of a specific aid program for the SRV come up -- in the IMF a few weeks ago, when we expressed some reservations and abstained on formal approval of a \$35 million compensatory financing loan. In the UNDP Governing Council, we have never formally opposed or reserved on any proposed program for another country (although a special arrangement was made for us regarding a program for Cuba). Decisions in the Governing Council are traditionally by consensus and require specific action to register either opposition to or specific support for approval. We contribute approximately 20% of the overall UNDP program.

The action we take on this matter could help set the tone for our future relations with the SRV.

The Options

Option 1: Continue our past policy of stating for the record our reservations to such programs for Vietnam.

- This would reemphasize our concern over the MIA issue. On the other hand, it would place us in an isolated and unprecedented position in the UNDP and would set the wrong tone for the new Administration's policy on Vietnam.

Option 2: Abstain or concur in consensus decision, considering the case strictly on its economic development merits as we do with other countries and raising no political objections.

- This would be more in line with the tone we might now wish to set. It could be used to help indicate to Hanoi our willingness to see greater progress toward normalization of relations. It would also support our efforts generally to keep politics to a minimum in UN technical cooperation activity and particularly in the area of development assistance for which the UNDP is the central agency. On the other hand, it might be criticized by some Congressmen and MIA families as a lessening of our concern about the MIA issue and by some who oppose even the indirect use of U.S. funds for Vietnam.

ok
JC

~~CONFIDENTIAL~~

CONFIDENTIAL

- 3 -

Option 3: Make a positive statement for the record on the program for the SRV.

- This would emphasize even more strongly our more positive attitude toward Hanoi. On the other hand, it would require an unprecedented raising of the issue in the Governing Council and would draw more attention than we might wish at this early stage.

Recommendation:

We recommend you approve Option 2 above for this particular case, which we believe will show in a low-key way our less hostile attitude toward Hanoi sufficiently at this point and could prove useful to us in setting the tone for any future dealings with the Vietnamese on normalization.

Approve ✓ Disapprove

Drafted by: *JDR*
EA/VLC:JDRosenthal/fmlc
1/21/77 x23132

Clearance:
IO:RD Morey *RM*

CONFIDENTIAL

THE WHITE HOUSE
WASHINGTON

January 25, 1977

Ham Jordan -

The attached was returned in
the President's outbox. It is
forwarded to you for appropriate
handling.

Rick Hutcheson

cc: Tim Kraft

Organized Labor

THE PRESIDENT HAS SEEN.

ok
J

TO: THE PRESIDENT

FROM: Hamilton Jordan *HJ*

Because of our Southern political background and orientation, it is difficult for us to view the organized labor movement as one of "our constituencies" in the same sense that blacks, Southerners and others comprised a Carter coalition in the general election.

In fact, it is a part of our constituency - a very vital part which we cannot afford to jeopardize or lose. It is, in fact, the best organized of the constituencies and the one that has the greatest political clout on the Hill.

Since the general election, our communications with them have been good, but they have been continually disappointed by our actions and decisions. To mention a few:

- They wanted Schlesinger for Defense, we chose Brown.
- They wanted Dunlop for Labor, we chose Marshall.
- They opposed Sorenson for CIA, we appointed him.

ELECTRUSTATIC REPRODUCTION MADE FOR
PRESERVATION PURPOSES

-We previewed our economic package with Congress and other groups, but not with labor. As a result of really not understanding the package, they publically opposed it.

-We have not yet made a decision on the Special Trade Representative.

It is no coincidence that the places where they are politically strongest in the country (cities of the Northeast and Midwest) are the places where the national ticket ran behind the Congressional and Senatorial candidates. There were no "coattails" in most of these places - the result being that many of the people in the Congress (particularly in the House) that were helped least by us in the general election are the ones most indebted to organized labor for financial support, GOTV efforts, etc.

Ask anyone and they will tell you that the labor movement - particularly AFL-CIO - is the single strongest and most effective political force on the Hill. They can influence at least 100 votes on general issues and probably control 50 votes in

the House on issues they perceive to be critical to their own membership.

They cannot afford to break publically with a new President but my own sense of the situation is that they are waiting now for an opportunity to flex their muscle - to demonstrate they can disappoint us just as we have disappointed them.

They are also very sensitive to the appearance of things. "Saving face" in the Oriental sense is very important to them. They are perceived presently as having lost a lot of face with their failure to persuade you to appoint Dunlop and Schlesinger.

I believe that it is important that you take the initiative to show that you want to be close to labor and its leadership. I would recommend that you call Mr. Meany and invite him this week to the White House for breakfast or lunch. He should be allowed to bring Lane Kirkland if he wants. That should be his decision.

THE WHITE HOUSE
WASHINGTON

January 25, 1977

To Jamie Wyeth

Your comments about the Arts are good,
and I understand your interest and
concern. Send me a list of your recom-
mendations. Your input is valuable.

Sincerely,



Mr. James Wyeth
701 Smithbridge Road
Wilmington, Delaware 19807

*ps The cover was great.
I'm asking Joan Mondale to
contact you directly.*



cc Joan

JAMES WYETH

cc
Joan M
J

January 2, 1976

Dear Governor Carter,

I number among the millions of Americans looking forward with anticipation and excitement to your approaching Presidency and wanted to write to you about an area of great concern - The Arts. I followed closely your campaign and in particular, your statements concerning the Arts and their role in the future of this country. Although I was encouraged by what I heard and read, I now fear that again, the Arts will be relegated to a low priority position.

In this formative period of your administration I realize the enormous volume and variety of issues which seek your personal attention, and I hesitate to intrude yet another. I do feel, however, there would be great value if you could take a first step now, to set in motion and give some early visibility to the Arts program of your administration.

Recognizing this, I would like to suggest that you perhaps designate a person with widely acknowledged roots in the Arts community and with sensitivity to the major policy issues in the Arts to act as your eyes and ears, so to speak. There are a wide variety of able, willing and qualified persons who would be available to serve this vital role, and to mobilize whatever assistance you wish.

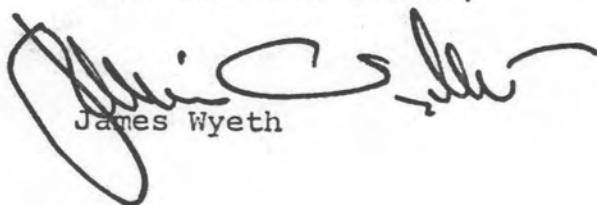
In addition, there are a number of looming issues which require congressional action. Not only is there the overall scale of appropriations to be recommended, but also the decisions as to how best to activate the new challenge grant program of the Arts Endowment and the New Museum Act. There also are opportunities

for longer range planning, now that the arts and humanities legislation has been reauthorized for a number of years.

If an idea of this nature makes sense to you, I would be happy to help make suggestions of certain suitable individuals who might play such transitional roles. For instance, ~~that~~ Mrs. Mondale, with her background and interest might be an excellent collaborator in these efforts.

I am not well versed in politics and perhaps this is all out of order. But the need is there and I felt compelled to write. I hope that you weren't too mortified by the cover on Time, but it was the best I could do with the fleeting glimpses I had of you in Plains recently.

With all best wishes,

A handwritten signature in dark ink, appearing to read 'James Wyeth', with a large, stylized initial 'J' and a long, sweeping horizontal stroke extending to the right.

James Wyeth

THE WHITE HOUSE
WASHINGTON

1-25-77

To Sen Eastland

Thank you for your
great help this after-
noon with the Griffin
Bell Confirmation.

He will make you
proud.

Jimmy



THE WHITE HOUSE
WASHINGTON

1-25-77

To Sen Bob Byrd

Thank you for your
fine help with the
Griffin Self Confirmation.

You will be proud
of him.

Jimmy

6



THE WHITE HOUSE
WASHINGTON

1-25-77

To Birch Bayh

I really appreciate
your fine help this
afternoon during the
Griffin Bell confirmation
debate.

You will be proud
of him.

Jimmy

THE WHITE HOUSE
WASHINGTON

Copy given to Bob Linder for
notifying Mail Room and all
Operating Units.

How should it be communicated to ?
staff ---

Susan Clough is sending to the
individuals also instructing them
to code their envelopes to the
President.

Trudy Fry 1/26/77

*Nothing else needed
per Rick 1/27/77*

THE WHITE HOUSE
WASHINGTON

1-25-77

To Mail Room & Staff

When letters come to
me from these people, please
deliver them to me imme-
diately & without opening:

Charles Kirbo

Billy Carter

Mrs Earl (Lillian) Carter

Jack Carter

Terry Rafshoon

Mrs. R. T. Stapleton

Mrs. Walter (Gloria) Spany

cc: names above

J. Carter

13 copy

THE PRESIDENT HAS SEEN.

THE WHITE HOUSE
WASHINGTON

CF
FE

January 25, 1977

MEETING TO DISCUSS GOVERNMENT REORGANI-
ZATION LEGISLATIVE STRATEGY

Tuesday, January 25, 1977
1:30 p.m. (30 minutes)
The Oval Office
From: Frank Moore

I. PURPOSE

To discuss Government Reorganization legislative strategy.

II. BACKGROUND, PARTICIPANTS & PRESS PLAN

- A. Background: To discuss with Democratic leaders government reorganization legislative strategy and Presidential activity.
- B. Participants: Chairman Strauss, Senator Ribicoff, Bert Lance, Hamilton Jordan and Frank Moore.

Tom Foley's memo for The President outlines the danger of going through the caucus. To summarize Foley's memo, we should try to win the fight in the Government Operations Committee. I see us as having several options: To try to win it in the Government Ops Committee by picking off the 6 freshmen members and 14 Republicans, plus Levitas, Collins and possibly Fascell, which would be a 23/20 vote. Another one would be to go to the Steering and Policy Committee with the leadership delivering its 12 votes and picking up 3 of the regionally elected members which should be easy if the leadership is willing to use the Steering and Policy Committee, which is the Executive arm of the caucus for this purpose. This would save the press from saying that we had to depend on the Republicans for a Democratic victory in a Democratic-controlled House.

Other options are to compromise with Brooks.
The only big benefit in this is if we compromise

on the procedure, we would have Brooks with us on the substance, rather than winning a costly battle on procedure and then turning around and having to fight step-by-step through Brooks again on the substance. The Speaker has shown a commitment to support the Chairman on Bob Sikes and Clem Zablocki in the last few weeks. It is doubtful that he would try to help us roll Brooks if he put his muscle on the line to support Sikes.

Other options are to go over the heads of Congress to the people. This would have to be done early to have any chance of success. It is a high risk strategy; it should also be noted that even if we win it will poison the well for a while.

Congressman Rhodes has introduced a broader grant than we have asked for (enable us to create super-agencies, etc.), with a Hoover Commission attached. The bill is H.R. 4 -- a copy and summary will be coming over.

Attachments:

Thomas F. Foley Memo
Membership - Government Ops. Committee
Membership - Steering and Policy Committee

THE WHITE HOUSE
WASHINGTON

January 25, 1977

Tim Kraft -

The attached was returned in
the President's outbox. It is
forwarded to you for appropriate
handling.

Rick Hutcheson

cc: Z. Brezezinski

*Personal Time for
President*

—
THE WHITE HOUSE
WASHINGTON

cc : Brz
please send
original to Tim
Kight. Thanks

—
O.R.

THE WHITE HOUSE
WASHINGTON

1-25-77

To Tim

I need more time
alone early each morning.
Except for special times,
let's begin with Jbig's
mtg at 8:30 a.m.

J

cc: Jbig

17460

Presidential Notes from Congressional
Leadership Meetings

1-25-77

= Conf
leaders

THE WHITE HOUSE
WASHINGTON

Hold line on budget - 258

Legislation by end of Feb.
(work = Congress)

Reorganization - WH - NSC - etc

Minimize regulations

Chartus - FBI - CIA

Energy policy 4/20

Welfare reform 5/1

Strip mining

Oil spill

Talmadge bill

Economic pks

Pub Serv - Works - Counter cyclical

Tax simp. Rebate - 4% / 12%

- a) Pooling of Interstate gas
 b) Emergency sales
 c) Inter/Intra = 7pc
 = doing

Reg
 Energy
 Ethics
 Econ

Mondale
 PKG → Cong
 Pay raise / ethics

January 25, 1977

Ham Jordan -

Bette Anderson
for Treasury

THE WHITE HOUSE
WASHINGTON

January 25, 1977

ADMINISTRATIVELY CONFIDENTIAL

MEMORANDUM FOR: HAMILTON JORDAN
FROM: RICK HUTCHESON RH

The attached memorandum was returned in the President's outbox with his approval of the following appointments:

Treasury Department

Bette B. Anderson - Under Secretary
Dan Brill - Assistant Secretary for Economic Policy
Bill Beckham - Assistant Secretary for Administration
Gene Godley - Assistant Secretary for Legislative Affairs

Please follow up with appropriate action.

THE WHITE HOUSE
WASHINGTON

Trudy,

How we got this I don't know--
but I think you will want to put it
in your records and send us appropriate
memo.

E.

1/24

UNITED STATES GOVERNMENT

Memorandum

Department of the Treasury
Washington, D.C. 20220

TO : President Jimmy Carter

DATE: January 21, 1976

FROM : W. Michael Blumenthal

SUBJECT: Additional Treasury Department Appointees

I would like to recommend the following additional appointments for the Treasury Department:

Under Secretary - Bette B. Anderson

Mrs. Bette B. Anderson of Savannah, Georgia. Vice President of the Citizens and Southern National Bank. She is the President of the National Association of Bank Women and has been very active in their Educational Foundation. She has been with the Citizens and Southern National Bank since 1947. *ok*

Assistant Secretary for Economic Policy - Dan Brill

Dan Brill of Baltimore, Maryland. Executive Vice President of Commercial Credit Bank. Former Chief of Staff of Federal Reserve.

Assistant Secretary for Administration - Bill Beckham

Bill Beckham of Detroit, Michigan. Deputy Mayor of the City of Detroit. Formerly on the staff of the House Committee on Equal Opportunity and on the staff of Senator Phil Hart of Michigan.

Assistant Secretary for Legislative Affairs - Gene Godley

Gene Godley of Washington, D.C. On Carter-Mondale Transition Team. Formerly Chief of Advance for Senator Mondale, formerly Administrative Assistant to Senator Thomas Eagleton of Missouri, formerly General Counsel Senate Labor and Public Welfare Committee.



THE PRESIDENT HAS SEEN.

TO: PRESIDENT CARTER

1/22/77

FROM: HAMILTON JORDAN *HJ.*

Please find attached appointments that Mike Blumenthal would like to make in his department.

One is a woman and one is black. Mike said that Bette Anderson was simply "the best woman in the country" that he could find and hope that you would not hold her state of residence against her. Gene Godley is a fine and effective person and Bill Beckham has a great reputation as a manager. Beckham is a black.

I would recommend your approval on these appointments.

☒ Approve
☐ Disapprove



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THE WHITE HOUSE

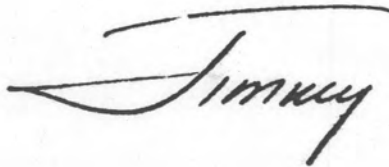
WASHINGTON

January 25, 1977

To Leo Wyler

The list is good, and will be of much help! I'm forwarding a copy to James Schlesinger for his information. Thanks!

Sincerely,

A handwritten signature in dark ink, appearing to read "Jimmy", with a long horizontal flourish above the name.

Mr. Leo Wyler
Tool Research & Engineering
9460 Wilshire Boulevard
Beverly Hills, California 90212

P.S. The #1 preference is well noted!

cc: Schlesinger
& Jordan

MEMO TO: Jimmy Carter

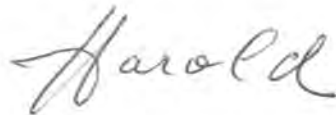
DATE: January 12, 1977

Herewith the list you requested.

Incidentally, our two top choices have met with Dr. Schlesinger so their names will be familiar to him.

We appreciate the opportunity to be with you and would be grateful for a reaction to our suggestions, if time permits.

Love to Rosalynn.

A handwritten signature in cursive script that reads "Harold".

Harold Willens

A handwritten signature in cursive script that reads "Leo".

Leo Wyler

P.S. Max Palevsky has asked us to deliver the attached note as a personal favor to him.


LIST OF SUGGESTED ADVISORS FOR
FORMULATION OF COMPREHENSIVE ENERGY POLICY

1. Leopold Wyler, Chairman of the Board, TRE Inc., Los Angeles, California
2. James F. Flug, Director and Counsel, Energy Action Committee, Wash. D.C.
3. Leonard Ross, Commissioner, California Public Utilities Commission, Sacramento, California
4. Paul Davidson, Professor of Economics, Rutgers University, New Brunswick, New Jersey
5. Lee White, Attorney, Chairman, Energy Policy Task Force, Consumer Federation of America, Washington, D. C.
6. William Burhop, Director of Federal Legislation, Air Transport Association, Washington, D. C.
7. Tony Mazzocchi, Legislative Director, Oil Chemical and Atomic Workers, Washington, D. C.
8. Kenneth Curtis, Attorney, (DNC Chairman Designate), Portland, Maine
9. James Sadler, President, Autotronics Systems (large gasoline marketer), Houston, Texas

To Dr. Schlesinger =
When prepared, see me
re procedure for
involving others in
evolution of energy
policy -
Thanks -
Jimmy

Jimmy -

This is order
of preference,
as you suggested (RW)



Copy given to Ham Jordan per
Bill Simon

1/26/77

THE PRESIDENT HAS SEEN.

*Ham - Let me
know when FBI
report is in
J*

TO: THE PRESIDENT

1/25/77

FROM: HAMILTON JORDAN *H.J.*

As you requested, I met with Max Cleland and reviewed with him his plans for the VA as relates to organization and personnel.

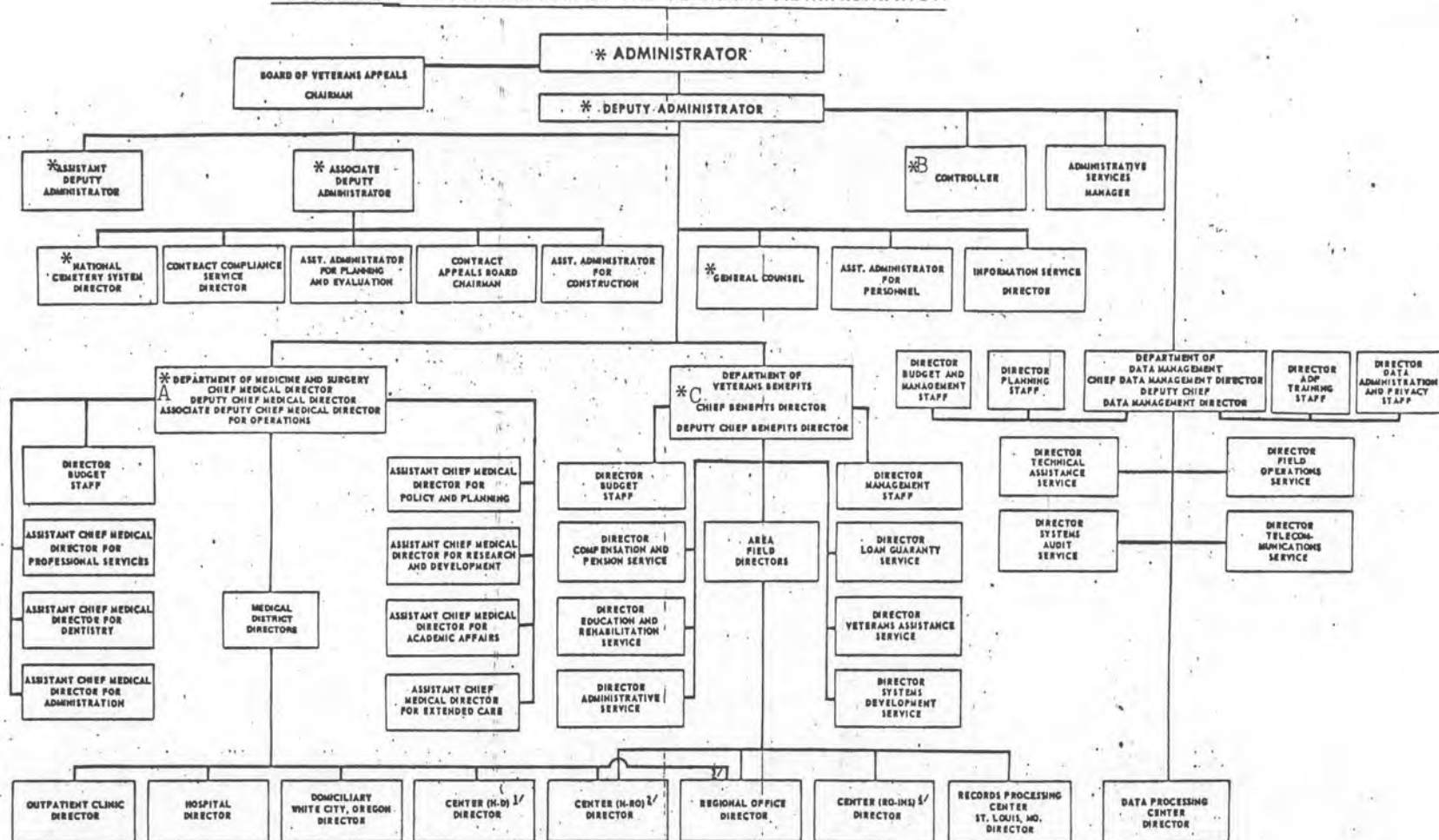
Max is sensitive to our concern about administrative experience and plans to bring a team with him to VA that has a management orientation. He sees his own role as providing leadership and helping to develop policy.

There is a very fine career employee - Rufus Wilson - who was demoted in the Nixon years for refusal to participate in their efforts to politicize the agency. He is close to retirement and Max's initial thinking is to bring him in for the first year as his Deputy while he learns the agency.

Pending final FBI clearance, I would recommend to you that you appoint Max. I think symbolically for the veterans it is important that Max be present for your public announcement.

ELECTROSTATIC REPRODUCTION MADE FOR
PRESERVATION PURPOSES

CURRENT ORGANIZATION OF THE VETERANS ADMINISTRATION



1/ Combined Hospital and Domiciliary.

2/ Combined Hospital and Regional Office.

3/ Outpatient Clinic where authorized.

4/ Combined Regional Office and Insurance Center, Philadelphia office has staff responsibility for agency insurance programs.

* Non-Career Appointment

A 4 Year Statutory Appointment by Administrator

B Currently Civil Service; could be converted to non-career

C Traditionally, a career VA employee is appointed to this position

VA STAFFING OPTIONS TO MEET CARTER ADMINISTRATION OBJECTIVES

I. CURRENT SITUATION

- A. VA as an independent agency is generally non-political with heavy emphasis on career management.
 - 1. Very limited number of political appointments--the number 2, 3, and 4 positions plus the General Counsel, Chief Benefits Director, Director of National Cemetery System and about 15 schedule C positions.
 - 2. Despite low numbers of non-career appointments, VA high level civil service has traditionally been politically responsive.
- B. A key to current VA management problems is that it has very few agency auditors and/or program evaluation personnel.
 - 1. GAO has been severely critical noting that VA has fewest number of auditors in terms of program expenditures or agency personnel of any agency in the Federal government (probably need 200 auditors to achieve Federal agency mean).
- C. Traditional reliance on department heads for general operation of agency and for considerable policy input.
 - 1. The principle operating units which have considerable autonomy are the Department of Veterans Benefits (DVB), the Department of Medicine and Surgery (DM&S), and the Department of Data Management (DDM) as well as smaller units such as National Cemetery System.
- D. Use of Executive Review staff, located in Administrator's office, to coordinate policy decisions and follow-up on agency problems.
 - 1. Currently operated by career personnel with non-career direction. A competent unit but not sufficiently utilized by non-career personnel at present.

II. GENERAL APPROACH TO MANAGING AGENCY

- A. Continue general reliance on career personnel including placing VA professional in number 2 Deputy Administrator slot.
- B. Reconstitute the #3 Associate Deputy Administrator slot as Associate Deputy Administrator for Planning, Evaluation, and Audit to report directly to the Administrator.
- C. Increase use of Executive Review staff and team concept in decision making (utilizing both career and political appointees for greater policy review, oversight, and implementation).

III. TENTATIVE STAFFING APPROACH FOR TOP POSITIONS

- A. Deputy Administrator--Place in the #2 slot for at least for at least one year a VA career employee with demonstrated managerial skills and widespread agency and veteran organization respect.
 - 1. Rufus Wilson--Currently Chief Benefits Director, competent, honest, loyal to the agency and close to retirement. Probably could be persuaded to stay on for a year. Advantages are his familiarity with problems currently pressing agency such as education overpayments and implementation of TARGET automated data processing system. Chief drawback may be that he is too conservative and resistant to change. In any event, a useful voice in policy determination and able to keep the agency functioning while Carter appointee's learn their job.
- B. Associate Deputy Administrator
 - 1. Reconstitute as Associate Deputy Administrator for Planning, Evaluation and Audit who reports directly to the Administrator.
 - 2. Increase auditing staff over next 3 years to meet government-wide mean for agency auditors as suggested by GAO.
 - 3. Seek top flight person for this position from outside agency. Could be individual with extensive Federal audit experience (e.g., from Office of Inspector General military services) or from

3.

corporate management or from academic community with strong credentials in program evaluation. This is an important appointment that should be considered carefully.

C. Assistant Deputy Administrator

1. Current position not utilized effectively; plan to transfer congressional liaison functions back to traditional office responsible--General Counsel.
2. Reconstitute this position as Assistant Deputy Administrator for Equal Opportunity as recommended by the Department of Justice to consolidate all equal opportunity functions in one office to include the Office of Contract Compliance as well as responsibilities for title VII activities in both VA education and housing programs.
3. Seek as Assistant Deputy Administrator a black veteran (possibly Bill Lawson or Bob Penn, Human Resources Director, Buffalo, New York); for the #2 position seek a woman with EEOC experience from within the Federal government.

IV. OTHER KEY STAFF

A. Chief Benefits Director--Seek competent manager from among current VA regional office directors.

1. One possibility is Jack Williams currently regional office director in Los Angeles who was sent there as a troubleshooter to clear up its problems 2 years ago and who has done a good job.
2. Consider elevating Dorothy Starbuck, area 1 field director, to the position of Deputy Chief Benefits Director.

B. Chief Medical Director--This is a four year statutory appointment by the Administrator. Dr. Chase, currently Medical Director, has 1½ years remaining on his appointment; he is an outstanding medical director and should work well with the administration.

CHIEF BENEFITS DIRECTOR

Rufus H. Wilson

Executive Level V \$37,800 p.a.

Excepted (Schedule C)

Born in Sweetwater, Tennessee
September 14, 1925

Significant Work Experience:

1/75 to present Chief Benefits Director, Department of Veterans Benefits, Veterans Administration
Central Office (VACO), Washington, D.C.

1974 to 1/75 Director, National Cemetery System, VACO, Washington, D.C.

1970 to 1974 Associate Deputy Administrator of Veterans Affairs, VACO, Washington, D.C.

1969 to 1970 Chief Benefits Director, Veterans Administration, Washington, D.C.

1965 to 1969 Manager, Veterans Administration Regional Office (VARO), Baltimore, Maryland

1965 Manager, VARO, Lincoln, Nebraska

1958 to 1965 Manager, VARO, St. Petersburg, Florida

1956 to 1958 Director, Congressional Liaison Service, VACO, Washington, D.C.

1955 to 1956 Executive Assistant, Field Service of DVB, VACO, Washington, D.C.

1954 to 1955 National Commander of AMVETS, Washington, D.C.

1954 Confidential Assistant to the Special Assistant, VACO, Washington, D.C.

1947 to 1954 Employed by AMVETS in various capacities

1943 to 1945 U.S. Marine Corps

Education:

Mt. Vernon College of Law, Baltimore, Maryland, L.L.B., 1969

Other Information:

National Civil Service League Award—1975

THE WHITE HOUSE
WASHINGTON

1-25-77

To Capt. Williams

I just found out
that I missed you
during inauguration
time. I'm sorry - Be
sure to come back -

Jimmy

Copy given to Ham Jordan

per Bill Simon 1/26/77

MEMORANDUM

THE WHITE HOUSE
WASHINGTON

THE PRESIDENT HAS SEEN.

MEMORANDUM TO PRESIDENT CARTER

FROM: LONDON BUTLER *pr*

DATE: JANUARY 25, 1977

SUBJECT: BREAKFAST MEETING WITH GEORGE MEANY
AND LANE KIRKLAND

*Ham. a) Let someone
go over our fireside
chat items to Lane
before broadcast*

*b) They like Bill Green
after Dunlop, but will
call Dunlop. Ck with Lane
this afternoon*

*c) They'll send me ILO
letter*

*d) Also names to work to
us on energy, Reorg, welfare
reform, etc.*

The following is a list of discussion points which you
may want to consider for tomorrow morning's meeting:

- 1) It would be appropriate for you to thank
Mr. Meany for the AFL-CIO's assistance
during the transition.

Mr. Meany assigned on a full-time basis
and at no expense to us both Ken Young,
the AFL-CIO's very able lobbyist, and
Mary Zon, Al Barken's Research Assistant.
In addition, I met regularly with both
Lane Kirkland and Tom Donohue. All of
these people were extremely helpful to
us on a range of matters that went far
beyond labor liaison.

- 2) Stu feels that an explanation by you of
the economic stimulus package would do a
great deal to soften their opposition. ✓
- 3) Stu also thinks that it would be appropriate
for you to discuss with Mr. Meany our
legislative program. ✓
- 4) The AFL-CIO will have a vested interest
in almost every aspect of the reorganization
program. You may want to consider telling
Mr. Meany that you will instruct the
reorganization team to work closely with
the AFL-CIO staff as the reorganization takes
shape. ✓

Int trade rep.

Copy given to Jody Powell by
Bill Simon
1/26/77

THE WHITE HOUSE
WASHINGTON

Mr. President:

Copies have been sent
to Lipshutz, Jordan,
Eizenstat, Watson,
Moore and Powell.

Rick Hutcheson

MEMORANDUM

THE WHITE HOUSE
WASHINGTON

*Today -
See me
J*

MEMORANDUM TO PRESIDENT CARTER

FROM: JERRY RAFSHOON *Jerry*
DATE: JANUARY 25, 1977
SUBJECT: FIRESIDE CHATS

Right now we are basking in the afterglow of wonderful media saturation. The inauguration walk....the speech.... the gala (especially, the gala), the pardon, the thermostats, the refreshing open cabinet meeting, Mondale's trip...etc...etc.

Your ratings could not be any higher than right now.

I think that you should postpone the Fireside Chat (or whatever we call it) for at least one more week... do it say on February 10th. This will give you a chance to focus on a few -- three or four big things -- and also give us time to develop a format that we can utilize to our best advantage. We should build in some production values.

I think the American people like to see an active president. They see it right now on the news nightly. It is not necessary to personally intrude into the living room so soon.

We can put together a good one on Wednesday, February 2nd. However, I believe it would be more timely around the 10th.

I will be back in Washington on Monday and would like to help either way you go.

MEMORANDUM

THE WHITE HOUSE

WASHINGTON

MEMORANDUM TO PRESIDENT CARTER

FROM: JERRY RAFSHOON *RAF*

DATE: JANUARY 25, 1977

SUBJECT: FIRESIDE CHATS

*(log in
sent to JC
1/25)
JRT*

Right now we are basking in the afterglow of wonderful media saturation. The inauguration walk....the speech.... the gala (especially, the gala), the pardon, the thermostats, the refreshing open cabinet meeting, Mondale's trip...etc...etc.

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THE WHITE HOUSE

WASHINGTON

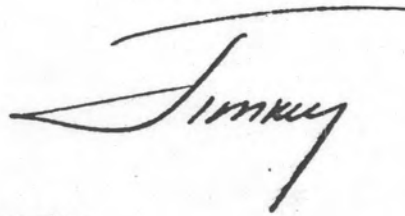
January 25, 1977

To Max Palevsky

Thanks for letting me know about Dr. Kreisky's visit. I'm forwarding your letter to Cy Vance who will contact you soon about this.

I appreciate your efforts and those of Dr. Kreisky to not put any restraint on our relationship by officially requesting an early meeting. Please assure the Chancellor of my highest regard.

Sincerely,

A handwritten signature in cursive script, appearing to read "Jimmy", with a long horizontal line extending from the top of the first letter.

Mr. Max Palevsky
924 Westwood Boulevard, Suite 700
Los Angeles, California 90024

cc: Vance

THE WHITE HOUSE
WASHINGTON

January 25, 1977

To Frank Fowler

Thanks for sending the catalogue from the Wyeth exhibition. It is extremely well done, befitting the works presented.

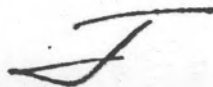
I also wanted to thank you for your efforts in my behalf. You've been great!

Sincerely,



Mr. Frank E. Fowler
P.O. Box 247
Lookout Mountain
Tennessee 37350

p.s. I'm really looking forward to seeing the inaugural images.



THE WHITE HOUSE
WASHINGTON

January 25, 1977

ADMINISTRATIVELY CONFIDENTIAL

MEMORANDUM FOR: PETER BOURNE
FROM: RICK HUTCHESON *RH*
SUBJECT: Drug Control Policy

The President reviewed your memorandum of January 5, 1977 on the above subject and made the following notation:

"Peter - See me."

By a copy of this memorandum Tim Kraft will arrange for this meeting.

cc: Tim Kraft

you file

THE WHITE HOUSE
WASHINGTON

cc: Tim K

CARTER - MONDALE
TRANSITION PLANNING GROUP

P.O. Box 2600
Washington, D.C. 20013

THE PRESIDENT HAS SEEN.

January 5, 1977

MEMORANDUM TO: President-elect Jimmy Carter

FROM: Peter Bourne *P.B.*

SUBJECT: Drug Control Policy.

Attached is a review of federal involvement in drug abuse control including organizational structures in the executive and legislative branches and key policy considerations. There are a number of important issues that will need to be addressed in the first 30 days of your administration.

(1) The over-riding issue, of considerable urgency, is the need for a decision on the establishment of the Office of Drug Abuse Policy (ODAP). The office is mandated by law, and although its establishment runs counter to your desire to reduce the size of the Executive Office of the President, the Congress is insistent on its immediate establishment. There is a major need for coordination in this area. It is currently being handled very effectively by Dick Parsons on the Domestic Council with staff back up from three people detailed to him from OMB. He estimates that it takes 30 per cent of his time. I believe the optimal arrangement would be to continue something along the same lines with someone assuming Parsons functions, and the continued detailing of the same three people from OMB. This may not be possible in light of the strong Congressional desire to establish ODAP, in which case the current role of the Domestic Council would become redundant.

A detailed review of this issue is attached.

(2) There are currently three distinct cabinet committees dealing with drug abuse, the Cabinet Committee on International Narcotics Control (CCINC), the Cabinet Committee on Drug Abuse Prevention (CCDAP), Cabinet Committee on Drug Law Enforcement (CCDLE). The members of these three committees are essentially the same people and the continuing existence of three separate committees

*Return to me
at 1014 Ave
Peter -
see me
J*

Memo To: President-elect Jimmy Carter
From: Peter Bourne
Subject: Drug Control Policy.

makes no sense. They can and should be combined by executive order into one committee.

(3) An inter-departmental difference of opinion exists on the advisability of allowing domestic cultivation of Papaver bracteatum (a non-opium producing, but codeine producing poppy) for medicinal purposes. This is a highly technical but important issue with significant implication, particularly with regard to Turkey and India, the traditional medicinal opium producers. Under considerable pressure from the State Department I persuaded the Drug Enforcement Administration to delay any irrevocable action until after January 20th. They however, are under strong pressure from the pharmaceutical industry who are at a critical "go-no-go" decision point. -See the attached discussion of this issue.

(4) The head of the U.S. delegation to the U.N. Commission on Narcotic Drugs must be named immediately (the annual 3 week meeting begins in Geneva on February 7th). Last year Ambassador Sheldon Vance headed the delegation and I recommend that he be named again for this year. In the future, if the Office of Drug Abuse Policy (ODAP), is established the Director should be designated to head the delegation as implied in the legislation establishing the office.

(5) Early attention is needed to encourage Congressional ratification of the "Convention on Psychotropic Substances". This treaty is aimed at the international control of all psychoactive drugs not covered by the "Single Convention of 1961". This involves primarily international control of the pharmaceutical products produced largely by the developed nations. More than 30 countries have ratified the convention and our failure to do so has severely jeopardized our ability to get other countries to cooperate on the control of illicit trafficking. -See attached material.

(6) The success of the opium eradication program in Mexico is at a crucial stage. Maintaining the momentum by taking every opportunity to stress to the new Mexican administration the

Memo To: President-elect Jimmy Carter
From: Peter Bourne
Subject: Drug Control Policy.

importance we attach to this program, is essential. The State Department has asked that I go to Mexico City to meet with their attorney general to reinforce this message. It might be appropriate for me to do this at some point.

(7) President Ford will be sending legislation to the Congress relating to increased bond and tougher sentencing for drug trafficking. Careful assessment needs to be given to the desirability of our supporting such legislation.

(8) Congressman Lester Wolff - Chairman of the House Select Committee on Narcotic Abuse and Control, will be holding hearings early in February. Wolff is using the committee to give himself a high degree of visibility, and will demand adequate testimony from the new administration. It is important that we have adequate inter-departmental coordination to avoid being embarrassed.

These issues will all need to be addressed during the first 30 days of the new administration. The future of ODAP and the domestic cultivation of poppies (*Papaver bracteatum*) are in particular likely to be presidential decisions.

THE WHITE HOUSE

WASHINGTON

January 25, 1977

ADMINISTRATIVELY CONFIDENTIAL

MEMORANDUM FOR:

ROBERT SNOW
SPECIAL AGENT IN CHARGE
TECHNICAL SECURITY DIVISION
SECRET SERVICE

FROM:

RICH HUTCHESON *RH*

The following notation was directed to you in the President's outbox:

"Hamilton Jordan will give you a list of about a dozen of my top aides, who after two more weeks should not have to wear exposed badges or passes. They should be known to security officers by then - but required to show passes at any time."

Please follow-up with appropriate action.

cc: Hamilton Jordan
Tim Kraft
Hugh Carter

THE WHITE HOUSE
WASHINGTON

SNOW-JC note only

JORDAN
KRAFT

copies of both

THE WHITE HOUSE
WASHINGTON

1-24-77

To Robert Snow

Hamilton Jordan will
give you a list of
about a dozen of
my top aides, who
after 2 more weeks
should not have to
wear exposed badges
or passes. They should
be known to security
officers by then - but
required to show passes
at any time. J. Carter
cc: Ham

ELECTROSTATIC REPRODUCTION MADE FOR
PRESERVATION PURPOSES

THE PRESIDENT HAS SEEN.

THE WHITE HOUSE

WASHINGTON

January 24, 1977

MEMORANDUM FOR: THE PRESIDENT
FROM: TIM KRAFT
SUBJECT: Wearing of Picture Passes

The Secret Service is instructing our staff to wear picture passes, chained or clipped so as to be visible, within the White House.

This is not adherence to past procedure, or traditional in any way. It is an innovation they are trying out on a new Administration.

I think that this additional security requirement within the building is excessive and unnecessary. The Executive Protective Service and the Secret Service agents have readily learned who belongs where in the past, and always have the prerogative of asking to see identification (which should be available upon request). We might wear them through the end of January to facilitate their getting to know us.

Wearing tags seems to me inappropriate to this building, almost lending it an armed camp atmosphere.

SUGGESTION: That you direct Mr. Knight (this afternoon's meeting) to suspend this new requirement, and revert to previous policy of carrying passes in person.

_____ Approve (verbal instruction)

_____ Draft a memo for signature

done
J

STATISTICAL REPRODUCTION UNIT
PRESERVATION PURPOSES



OFFICE OF THE DIRECTOR

DEPARTMENT OF THE TREASURY

UNITED STATES SECRET SERVICE

WASHINGTON, D.C. 20223

INFORMATION FOR WHITE HOUSE COMPLEX PASS HOLDER

You have just been issued a White House Complex Pass. It is your responsibility to notify the Technical Security Division, U.S. Secret Service, as to any change in home or office address or telephone number, and to surrender the pass to the U.S. Secret Service when you no longer have official need for it.

This applies to temporary as well as to permanent passes. Passes may be returned through your supervisor or other official of the office where you work, or may be left with any Executive Protective Service Officer.

It is extremely important that you notify this office immediately by telephone of the loss or theft of your pass. This call should be followed as quickly as possible with a written report, giving the circumstances of the loss or theft, to be submitted through your supervisor and the security officer of your office.

LOANING OR OTHER MISUSE OF THIS PASS MAY RESULT IN ITS REVOCATION.

Robert R. Snow

Special Agent in Charge
Security Division
Service

I UNDERSTAND THAT FOR SECURITY REASONS, I
MUST WEAR MY COLOR-CODED PASS AT ALL TIMES.
I FURTHER UNDERSTAND THAT FAILURE TO COMPLY
WITH SECURITY MEASURES WITHIN THE WHITE
HOUSE COMPLEX MAY RESULT IN THE PASS
REVOCATION.

ce Building
de 1450, ext. 913

THE WHITE HOUSE
WASHINGTON

1-25-77

To W. Averell Harriman

Thank you for your kind
note.

Cy Vance will be in
touch with you directly.

Jimmy

THE PRESIDENT HAS SEEN.

W. AVERELL HARRIMAN
3038 N STREET, N.W.
WASHINGTON, D. C. 20007

January 24, 1977

TO: The President

FROM: W. Averell Harriman

Averell

During our talk at Plains, you mentioned that you would want me to continue to help in our relations with the Soviet Union. I would be most grateful for a few minutes of your time to learn how I can best carry out your wishes.

Your proposals in your previous correspondence were terrific & achievable.

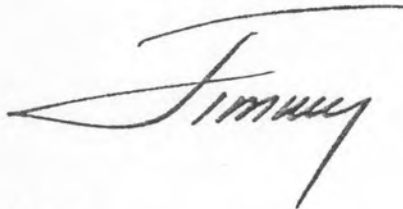
THE WHITE HOUSE
WASHINGTON

January 25, 1977

To Thomas Carden

Thank you for your comments about
Hugh Gleaton. I appreciate your high
regard for Mr. Gleaton, and will give
every consideration to your recommendation.

Sincerely,



Mr. Thomas Carden
Route 1
Smithville, Georgia 31787

ps Give Margie my love.
J

T

THE WHITE HOUSE
WASHINGTON

1-25-77

To James & Phyllis Wyeth

The cover picture is
superb, & I thank
you for this and
your other demonstration
of friendship &
confidence.

Jimmy

POINT LOOKOUT

January 6, 1977

Honorable Jimmy Carter
Plains, Georgia 31780

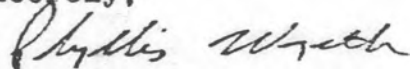
Dear Governor Carter:

This is just a short note to congratulate you on your tremendous victory. It is so exciting to see the whole country united behind you.

Do you think I could ask a favor? Would you mind autographing a copy of Jamie's painting on Time Magazine of you as "Man of the Year". Jamie is a little displeased with the color reproduction but I think the total concept of you, the water tower, and the peanut factory is electrifying.

Good luck on your new challenges. We are all terribly excited and are looking forward to the next four years.

Sincerely,



Mrs. James Wyeth

PW/jd

THE WHITE HOUSE
WASHINGTON

January 25, 1977

ADMINISTRATIVELY CONFIDENTIAL

MEMORANDUM FOR: HAMILTON JORDAN
FROM: RICK HUTCHESON *RH*
SUBJECT: Telegram from J. Mitchell, Chairman
Congressional Black Caucus

The attached telegram was returned in the President's outbox with the request that it be forwarded to you to prepare an answer.

Please follow up with appropriate action.

cc: Frank Moore

THE WHITE HOUSE
WASHINGTON

TO Hamilton

A
TRANS PLNG WSH

WU INFOMASTER 1-021943C010 01/10/77
TLX WU TFC WSH
044
TWX 7108220153 TRANS PLNG WSH

uppg
Ham -
prepare answer
J

SIL044 WAD101(1338)(2-021931E010)PD 01/10/77 1338
ICS IPMMTZZ CSP
2022251691 TDMT WASHINGTON DC 247 01-10 0138P EST
PMS PRESIDENT-ELECT JIMMY CARTER
PO BOX 2600
WASHINGTON DC 20013

DEAR GOVERNOR, AS YOU KNOW THE RIGHT TO A JOB AND THE STATE OF THE NATIONS ECONOMY, PARTICULARLY AS EMBODIED IN THE FULL EMPLOYMENT AND BALANCED GROWTH ACT (H.R 50), HAS BEEN THE KEY CONCERN OF THE CONGRESSIONAL BLACK CAUCUS. FULL EMPLOYMENT AND THE RIGHT TO A JOB IS THE NUMBER ONE ISSUE FOR THE NATIONS BLACK COMMUNITY, AS WELL AS FOR THE NATION AS A WHOLE. WE ARE CONCERNED THAT YOUR RECENT MEETINGS TO PLAN DECISIONS AND INITIATIVES WITH RESPECT TO THE NATIONS ECONOMY HAVE TAKEN PLACE AMONG ECONOMISTS NONE OF WHOM SHARE THE BACKGROUND OR DIRECT EXPERIENCE OF THE NATIONS BLACK COMMUNITY AND NONE OF WHOM REPRESENTS THE VIEWPOINT OF OUR COMMUNITY.

YOUR TOP ECONOMIC APPOINTMENTS - TREASURY, BUDGET AND COUNCIL OF ECONOMIC ADVISORS - TO DATE INCLUDE NO BLACKS OR OTHER MINORITIES. YOUR OTHER APPOINTMENTS TO POSITIONS CONCERNED WITH THE NATIONS ECONOMY LIKEWISE FAIL TO INCLUDE MINORITIES. THESE INCLUDE ASSISTANT SECRETARY OF STATE FOR ECONOMIC AFFAIRS, SECRETARY OF LABOR, SECRETARY OF COMMERCE, DEPUTY SECRETARY OF COMMERCE, AND ASSISTANT SECRETARY OF THE TREASURY FOR INTERNATIONAL ECONOMIC AFFAIRS.

WE ARE DEEPLY CONCERNED THAT THE MILLIONS OF BLACK AMERICANS WHO HAVE SUCH A DIRECT AND PROFOUND INTEREST IN THE RECOVERY OF THE NATIONS ECONOMY AND THE MANNER BY WHICH AND THE EXTENT TO WHICH THAT RECOVERY IS EFFECTUATED HAVE NO VOICE IN THESE POLICIES AND DECISIONS THAT ARE BEING MADE NOW THAT WILL AFFECT THEIR LIVES AND THEIR CHILDRENS LIVES FOR YEARS TO COME

SINCERELY J MITCHELL CHAIRMAN CONGRESSIONAL BLACK CAUCUS

1624 EST

TRANS PLNG WSH

ELECTROSTATIC REPRODUCTION MADE FOR
PRESERVATION PURPOSES

THE WHITE HOUSE
WASHINGTON

January 25, 1977

ADMINISTRATIVELY CONFIDENTIAL

MEMORANDUM FOR: Z. BRZEZINSKI
FROM: RICK HUTCHESON *pk*
SUBJECT: Proposed Presidential Message
to Brzhnev

The attached was returned in the President's outbox with the request that a copy be sent to Secretary Vance and yourself.

Please follow up with appropriate action.

CONFIDENTIAL Attachment
Memorandum from Secretary Vance dated 1/24/77

DECLASSIFIED
Per: Rec Project
ESDN: NLC-126-633-9
BY: *[Signature]* DATE: 12/11/12

THIS INCIDENT HAS BEEN.

7701213

THE SECRETARY OF STATE
WASHINGTON

January 24, 1977

CONFIDENTIAL

MEMORANDUM FOR: THE PRESIDENT
FROM: Cyrus Vance *CRV*
SUBJECT: Proposed Presidential Message
to Brezhnev

Now that you have taken office we think that a substantive message to Brezhnev is in order, and his January 18 speech calling for progress in US-USSR relations provides a peg. The speech denied that the Soviet Union seeks strategic superiority, called for a prompt conclusion to SALT II and emphasized Soviet interest in other arms control measures. While it broke no new policy ground, it did deal with the issues in positive terms.

A draft message is attached for your consideration. If you agree, I will deliver it to Dobrynin either at my lunch with him tomorrow or shortly thereafter.

Recommendation:

That you authorize me to deliver the attached message to Brezhnev through Dobrynin.

Approve ✓ Disapprove

Attachment:

Draft message

*Call me if you
ever disagree with my
editing -*

J.C.

CONFIDENTIAL
GDS

DECLASSIFIED
FOR THE DIRECTOR
EXEMPT FROM GDS 126-6-33-9
DATE 12/11/12
BY *[Signature]*

CONFIDENTIAL

Dear Mr. General Secretary:

In taking up my duties as President of the United States, I want to assure you that it is my goal to improve relations with the Soviet Union in all ways possible on the basis of mutual respect and benefit. That goal will have my personal close attention, as well as that of Secretary of State Vance.

I have read your public remarks with great interest, and ^{they} ~~[see in them points which]~~ encourage me to believe that we share a common ^{desire to preserve peace.} ~~[basis of~~ enhance and preserve the prospect of lasting peace. ~~declared intentions, sufficient to be carried into action by practical measures.]~~

As I understood your very important speech at Tula, the Soviet Union ^{will} ~~does~~ not seek superiority in arms, ^{will} ~~opposes~~ the concept, and ^{will} ~~requires~~ only a defense sufficient to deter any potential adversary. That is good to hear.

The United States seeks nothing more or less for itself. With perseverance and wisdom we can maintain equivalent strength at the lowest feasible level without a massive and destabilizing armaments race so costly to our peoples.

CONFIDENTIAL
GDS

126-6-33-9
12/1/72

CONFIDENTIAL

-2-

I have said to the American people that we will take a step this year toward our ultimate goal of eliminating all nuclear weapons. I hope we can achieve a SALT II agreement ~~before October~~ *without delay,* and I want to discuss additional limitations and reductions in strategic weapons. ~~also~~ *conclude* I hope we can promptly ~~discuss~~ *conclude* an adequately verified comprehensive nuclear test ban.

It is also important to renew efforts for progress in the negotiations on ~~force~~ *mutual* force reductions in Europe, and to study all practical steps which will move us ~~[away from fear of [mutual destruction]]~~ *combat* to the positive goal of mutually assured security ~~and peace~~ *without the threat of combat.*

Our two countries must do all we can to prevent the troubled areas of the world from exploding into flames, bringing destruction and death to the peoples of the regions concerned and the possibility of wider conflagration to the world. We ~~must~~ *will* urgently work to promote peaceful settlements in the Middle East and Southern Africa, settlements which promote security and justice for all.

CONFIDENTIAL

CONFIDENTIAL

-3-

My Administration attaches importance to the improvement of our bilateral economic relations, which should bring mutual and equivalent benefits to the peoples of both our great countries.

We represent different social systems and our nations are different in background and experience.

We
(~~Americans~~ cannot be indifferent to the fate of freedom and individual human rights.) Competition over ideals and ideas is inevitable between our societies. But it need not prevent a common effort to shape a world that is more peaceful, just and humane. →

I look forward to meeting you and to discussing with you ~~face to face~~ the vital issues and common interests before us. Meanwhile I propose that we both do all that we can to further the progress of negotiations ^{in which} we are already engaged, ~~in~~.

I have asked Secretary Vance to ~~be~~ prepared to meet with you and your associates if you wish in the early spring to review the progress being made, ^{to} and discuss key issues which are outstanding, and to arrange for a subsequent meeting between you and me.

Any specific suggestions you may wish to communicate to me on these or any other issues will

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-4-

welcomed and
be carefully studied.

With best personal regards.

CONFIDENTIAL

THE PRESIDENT HAS SEEN.

7701213

THE SECRETARY OF STATE
WASHINGTON

January 24, 1977

CONFIDENTIAL

MEMORANDUM FOR: THE PRESIDENT
FROM: Cyrus Vance C.R.V.
SUBJECT: Proposed Presidential Message
to Brezhnev

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A draft message is attached for your consideration. If you agree, I will deliver it to Dobrynin either at my lunch with him tomorrow or shortly thereafter.

Recommendation:

That you authorize me to deliver the attached message to Brezhnev through Dobrynin.

Approve _____ Disapprove _____

Attachment:

Draft message

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GDS

DECLASSIFIED

Per: RAC Project

ESDN, NLC-126-63-319

BY: [Signature] DATE: 12/11/10

② Support
more
careful
preparation

① Should I
refer to the President
in
his media
speech. A. M.

CONFIDENTIAL

Dear Mr. General Secretary:

In taking up my duties as President of the United States, I want to assure you that it is my goal to improve relations with the Soviet Union in all ways possible on the basis of mutual respect and benefit. That goal will have my personal close attention, as well as that of Secretary of State Vance.

*declared
Soviet
intending
to
differ*

I have read your public remarks with great interest, and see in them points which encourage me to believe that we share a common basis of ^{desire to preserve} ~~peace.~~ ~~declared intentions, sufficient to be carried into action by practical measures.~~

As I understood your very important speech at Tula, the Soviet Union ^{will} ~~does~~ not seek superiority in arms, ^{will} ~~opposes~~ the concept, and requires only a defense sufficient to deter any potential adversary. That is good to hear.

?

The United States seeks nothing more or less for itself. With perseverance and wisdom we can maintain equivalent strength at the lowest feasible level without a massive and destabilizing armaments race so costly to our peoples.

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GDS

DECLASSIFIED
Per: Rac Project
ESDN: NLC-26-63-3-5
BY: NADA DATE 12/11/12

CONFIDENTIAL

-2-

I have said to the American people that we will take a step this year toward our ultimate goal of eliminating all nuclear weapons. I hope we can achieve a SALT II agreement before October, and I want to discuss additional limitations and reductions in strategic weapons. I hope we can promptly discuss an adequately verified comprehensive nuclear test ban.

It is also important to renew efforts for progress in the negotiations on force reductions in Europe, and to study all practical steps which will move us away from fear of mutual destruction to the positive goal of mutually assured security and peace.

Our two countries must do all we can to prevent the troubled areas of the world from exploding into flames, bringing destruction and death to the peoples of the regions concerned and the possibility of wider conflagration to the world. We must urgently work to promote peaceful settlements in the Middle East and Southern Africa, settlements which promote security and justice for all.

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in SALT 2
or not?

Is it
wise to
not need
a
month?
date?

under?

to settle
middle
east

M.E.
problem?

Israel will
hit the
roof!

CONFIDENTIAL

-3-

My Administration attaches importance to the improvement of our bilateral economic relations, which should bring mutual and equivalent benefits to the peoples of both our great countries.

We represent different social systems and our nations are different in background and experience. Americans cannot be indifferent to the fate of freedom and individual human rights. Competition over ideals and ideas is inevitable between our societies. But it need not prevent a common effort to shape a world that is more peaceful, just and humane.

I look forward to meeting you and to discussing with you face to face the vital issues and common interests before us. Meanwhile I propose that we both do all that we can to further the progress of negotiations we are already engaged in. I have asked Secretary Vance to be prepared to meet with you and your associates if you wish in the early spring to review the progress being made and discuss key issues which are outstanding.

Any specific suggestions you may wish to communicate to me on these or any other issues will

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promise on Jackson-Vanik?

Is it just a formal answer? Not related to other items

Since the press is speculating already, it may be more specific? Also, indicate key points of meeting

Should we? All 7 items?

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be carefully studied.

With best personal regards.

Need for a
broader statement
of the priorities,

emphasis
on reciprocity

in U.S.-Sov
relations.

Otherwise, danger
of sounding

naive

+ over eager.

CONFIDENTIAL

THE WHITE HOUSE
WASHINGTON

January 25, 1977

Z. Brzezinski -

The attached was returned in
the President's outbox. It is
forwarded to you for appropriate
handling.

Rick Hutcheson

*Meeting with
Congressional Leaders
Foreign Policy Questions*

DECLASSIFIED

Per: Rac Project

ESDN: NLC-

126-6.3-2-0

BY

DATE

12/1/12

THE SECRETARY OF STATE
WASHINGTON

Big 1/10
7/6/77
Mondale reports
Late reports
Harriman

CONFIDENTIAL

January 24, 1977

MEMORANDUM FOR: THE PRESIDENT

FROM: Cyrus Vance *CW*

SUBJECT: Meeting with Congressional Leaders
January 25 - Foreign Policy Questions

You may wish to reiterate your determination to bring Congress in on the take-off in foreign policy matters, but appeal for time to test the waters abroad.

You may also wish to say that the Vice President will brief Congressional leaders upon his return, as will I after my Mideast trip.

Specifically:

1. The Arab Boycott. I suggest that you ask that they not push any proposed new anti-boycott legislation until we have had a chance to complete our studies.

When?
2/21

2. Panama Canal. You might inform the leadership that you have decided to move ahead on negotiations with Panama and that Foreign Minister Boyd will be coming up on January 30 for preliminary discussions on the matter.

Substance?

3. Turkish Defense Cooperation Agreement. Congressional leaders are probably informed about the dispute over whether to submit the Turkish agreement or not. I recommend that you tell the leadership that they will be under no pressure from us to move on the treaty until after you have had a chance to review the entire Cyprus/Turkey/Greece situation in depth. At that point we will consult with them not only on this agreement, but on our general policy in the area.

When?
6 wks.

4. Rhodesia. You might state: We are in close communications with the United Kingdom concerning possible next steps which might be undertaken. This Administration is committed to the pursuit of a peaceful, negotiated transition to majority rule in Rhodesia. I know that the Congress shares this objective. Despite the discouraging developments of the last two days, we will continue our

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Per: Rac Project

ESDN: NLC-126-6-3-2-0

BY: *[Signature]* DATE 12/11/77

~~CONFIDENTIAL~~

-2-

efforts and we are prepared to consult with the various parties involved in the Rhodesian question.

*What to
do?*

5. Non-proliferation. There is considerable Congressional concern about proliferation and nuclear export policy. You may therefore wish to say something along these lines:

*Don't
attitude*

I intend to work with the Congress in developing a program of international and domestic initiatives to cope with proliferation. I will consult with you on appropriate legislative initiatives but I would urge that the Congress not enact legislation until the Administration has had an opportunity to address this major policy area.

~~CONFIDENTIAL~~